

**Implementation Plan**  
**Among the Water Transport Department of the Ministry of Communications, of the**  
**People's Republic of China and**  
**The Saint Lawrence Seaway Development Corporation of the**  
**U.S. Department of Transportation and**  
**The Canadian St. Lawrence Seaway Management Corporation**  
**On Cooperation in the field of Marine Transportation**

**The Water Transport Department of the Ministry of Communications** of the People's Republic of China and the Saint Lawrence Seaway Development Corporation of the U.S. Department of Transportation and the Canadian St. Lawrence Seaway Management Corporation (hereinafter referred to as the "Participants");

Under the framework of the Memorandum of Understanding on Cooperation in Highway and Waterway Transportation between the Ministry of Communications of the People's Republic of China and the Canadian Department of Transportation, and the Memorandum of Cooperation in Communication and Transportation Technology between The Ministry of Communication of the People's Republic of China and the U.S. Department of Transportation, desiring to enhance cooperation in finding ways to improve and market the waterborne transportation mode, to improve waterborne transportation systems and technology, and to more effectively address water management issues of mutual concern;

Have reached the following understanding:

**Paragraph 1**  
**Objective**

The objective of this Implementation Plan is to create a more favorable environment for the inland waterway systems of the Participants to become integral parts of the intermodal transportation system, in the interest of equality, reciprocity and mutual benefits and in accordance with the laws and regulations of the countries of the Participants. This Implementation Plan serves as an expression of goodwill to cooperate and is not meant to be a contractual obligation.

**Paragraph 2**  
**Forms and Areas of Cooperation**

The forms of cooperation under this Implementation Plan should be as follows and when necessary, the Participants may hold scheduled meetings to discuss more specific forms of cooperation.

1. Initial cooperation may begin in the form of hosting delegations consisting of the Saint Lawrence Seaway Development Corporation, the St. Lawrence Seaway Management Corporation and related stakeholders from the Great Lakes St. Lawrence Seaway System, and the Ministry of Communications and its related stakeholders.
2. The field of cooperation may be gradually expanded to include three major areas of cooperation and exchange: technology, marketing, and waterway transportation management. More specifically, discussions and exchanges of information in these areas may include:
  - **Technology:** waterway project technology, fairway and lock design, construction and maintenance, Vessel standardization, electronic charting, traffic control and management, regular maintenance and renewal of capital asset, shipping rules and

regulations specific to inland navigation (particularly concerning fairway administration, inland waterway construction and transport administration)

- **Marketing:** shipping information, market trends, joint promotional activities, trade missions, trade exhibitions, and the establishment of the efficient waterway transportation system.
  - **Comprehensive Utilization of Water Resources:** Water resources utilization and protection, environmental management, regulations and policies.
3. Others as determined among the Participants.

### **Paragraph 3 Program Coordination**

The designated representatives of each Participant responsible for the discharge of the activities of this Implementation Plan are:

Albert S. Jacquez  
Administrator  
Saint Lawrence Seaway Development Corporation  
U.S. Department of Transportation  
Washington, D.C. USA

Mr. Richard Corfe  
President and CEO  
St. Lawrence Seaway Management Corporation  
Canada

Mr. Song Dexing  
Director - General  
Department of Water Transport  
Ministry of Communications  
People's Republic of China

The designated representatives will be responsible for ensuring effective communications and for consulting with each other to ensure the effective functioning of technical cooperative efforts.

### **Paragraph 4 Funding**

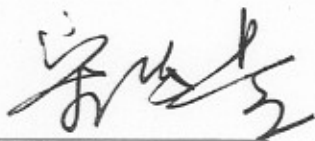
All cooperative activities under this Implementation Plan will be subject to the availability of funds of the Participants and each Participant will bear its own costs incurred by the cooperative activities under this Implementation Plan.

### **Paragraph 5 Duration**

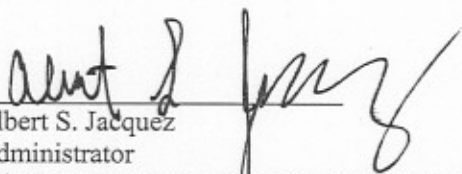
1. The activities under this Implementation Plan are effective on the date of signature below.
2. The Implementation Plan has two versions, English and Chinese.
3. There is no specified termination date of this Implementation Plan. However, either Participant

may terminate this Implementation Plan at any time by giving the other Participants a written notice six months in advance of its intention to terminate the Implementation Plan. The Participants should, however, endeavor to complete, or continue, specific activities then underway, if they so choose.

Signed at 11:00 on May 24, 2006.



Song Dexing  
Director-General  
Department of Water Transport  
Ministry of Communications  
People's Republic of China



Albert S. Jacquez  
Administrator  
Saint Lawrence Seaway Development Corporation  
U.S. Department of Transportation  
Washington, D.C. USA



Richard Corfe  
President and CEO  
St. Lawrence Seaway Management Corporation  
Canada